

Balancing infrastructure investment in protection and resilience

Infrastructure Risk Investment Must Balance Protection and Resilience

- 1 The cost of imbalance
- 2 How to balance
- 3 Next Steps

Protection



Resilience

Shelter

Socializing

Drinking

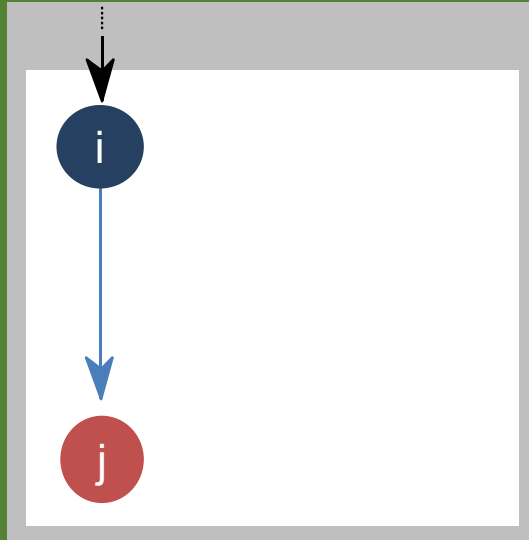
Hygiene

Eating



Rest

Resilience Tools

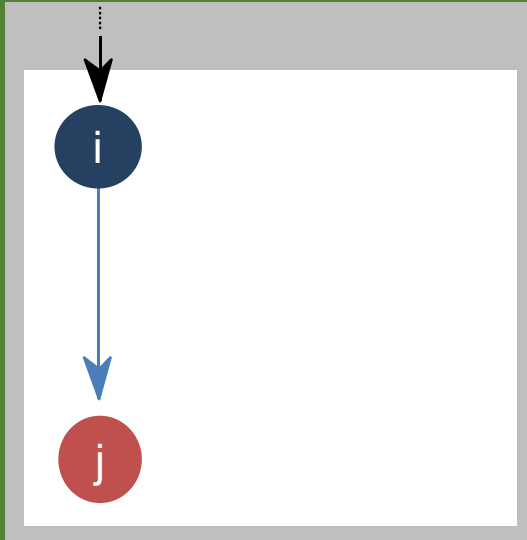


The idea:

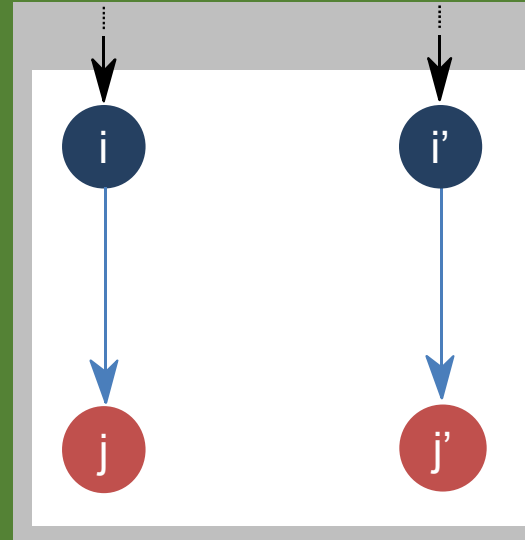
If *j* depends on *i*,

How can *j* function without *i*?

Base Case

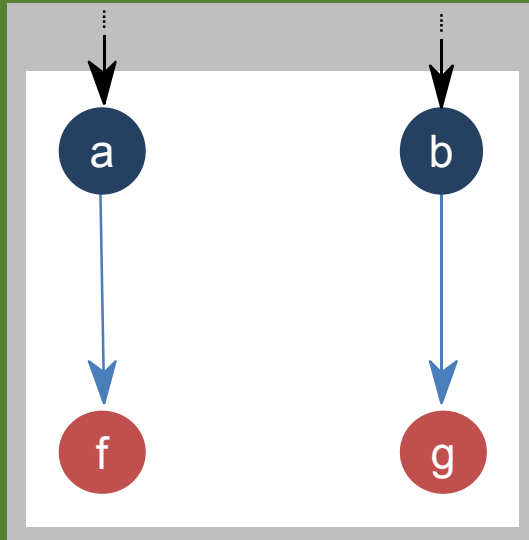


Disperse

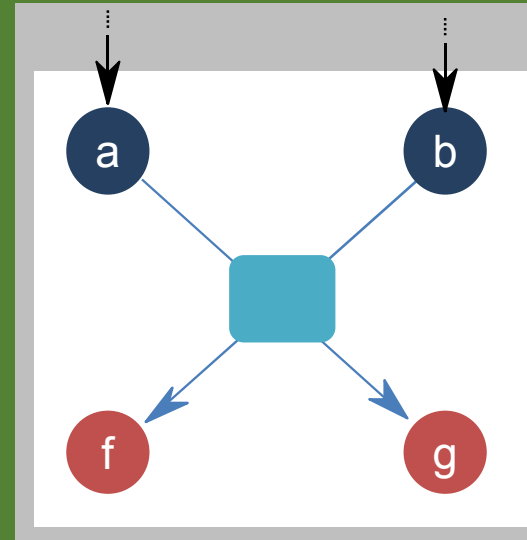


e.g., Create a second campus in another location

Base Case

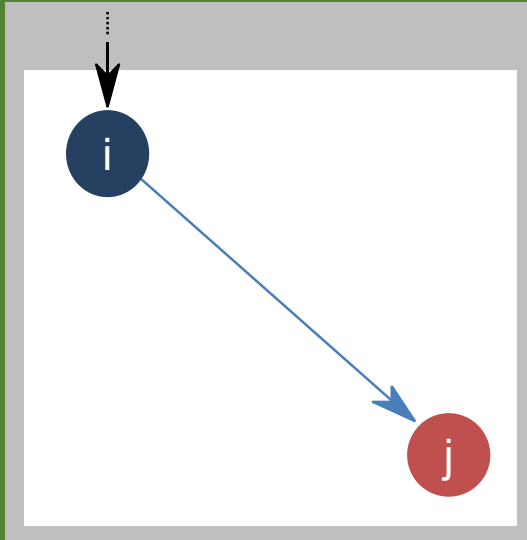


Add Flexibility

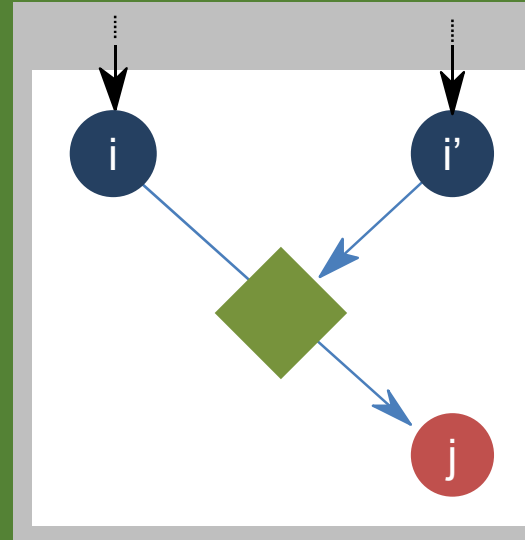


e.g., enable internet to serve telephony needs and enable telephony to serve critical internet needs

Base Case

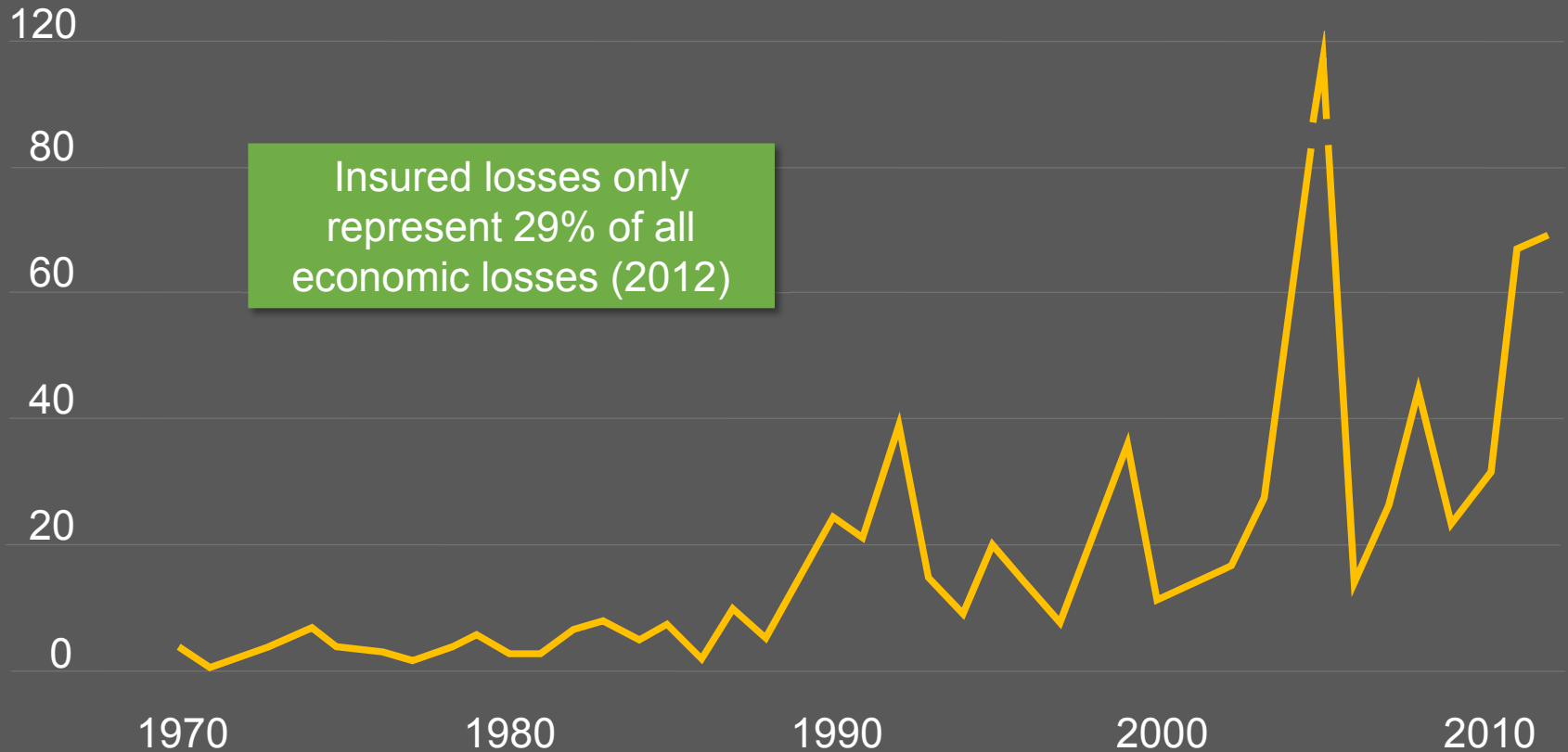


Diversify



e.g., Add backup power from a different source

Insured catastrophe losses (in Billions 2012 USD)



\$64B

\$106B

2014

2018

Extreme Weather

Connectivity

Violence & Accidents

Wind & Ice



Flooding

Hail

Economic Pressures

Congestion

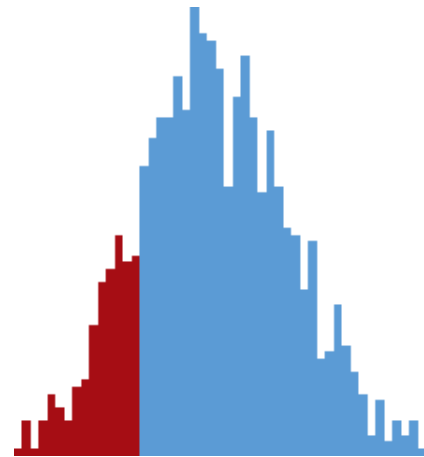
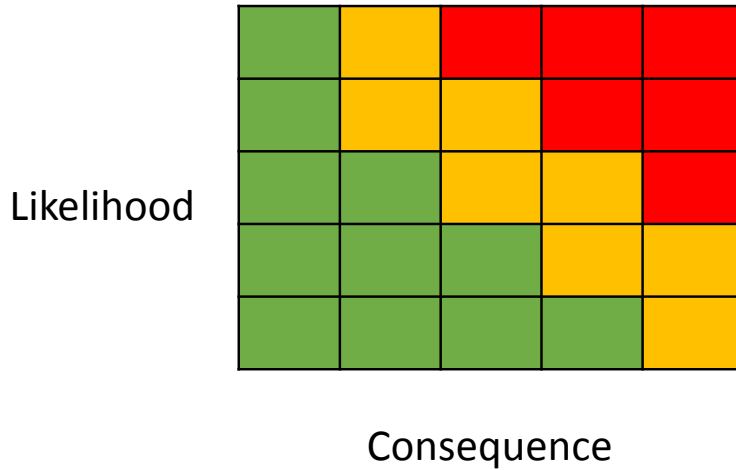


for the
experience

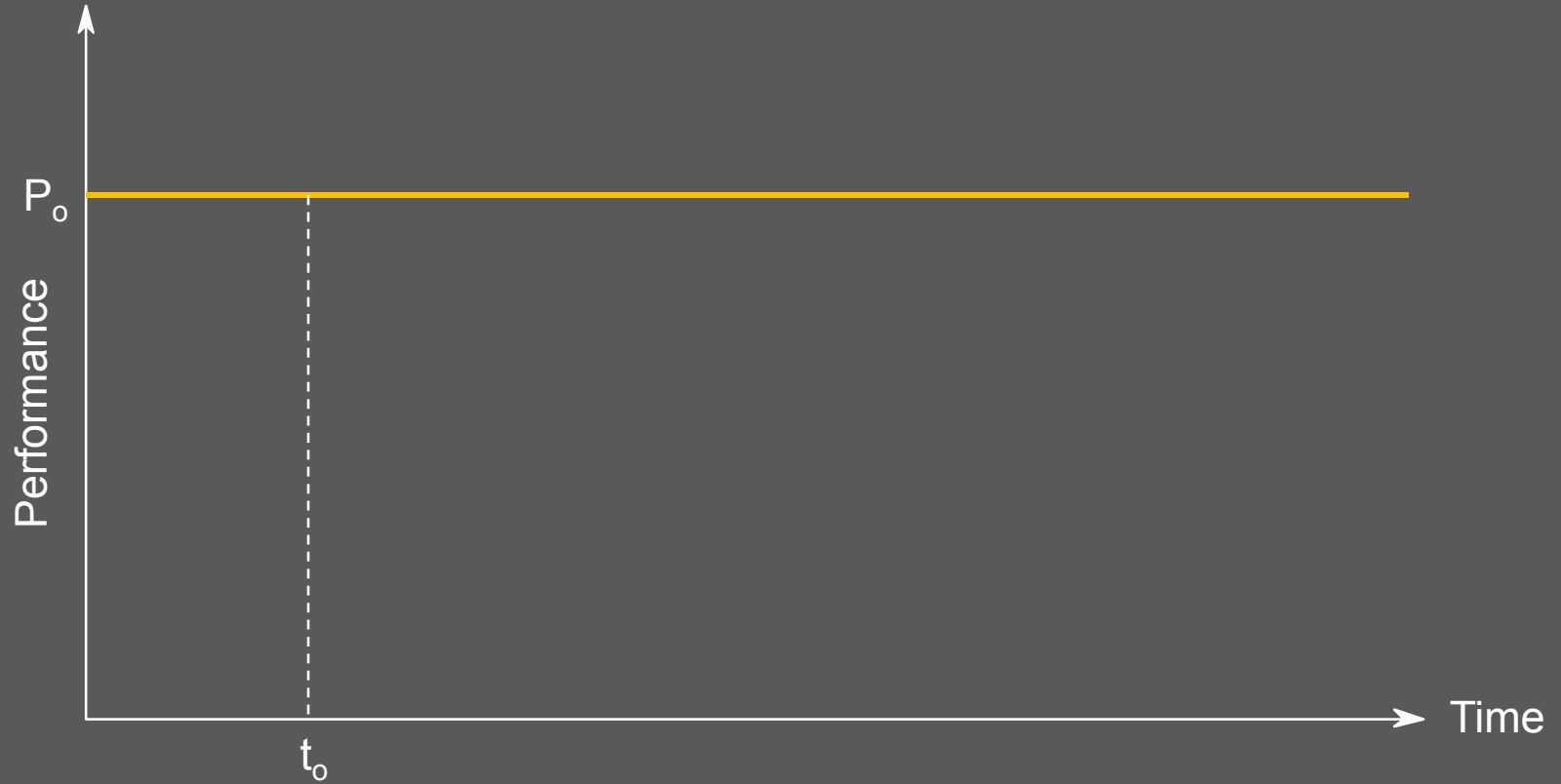


INSURANCE

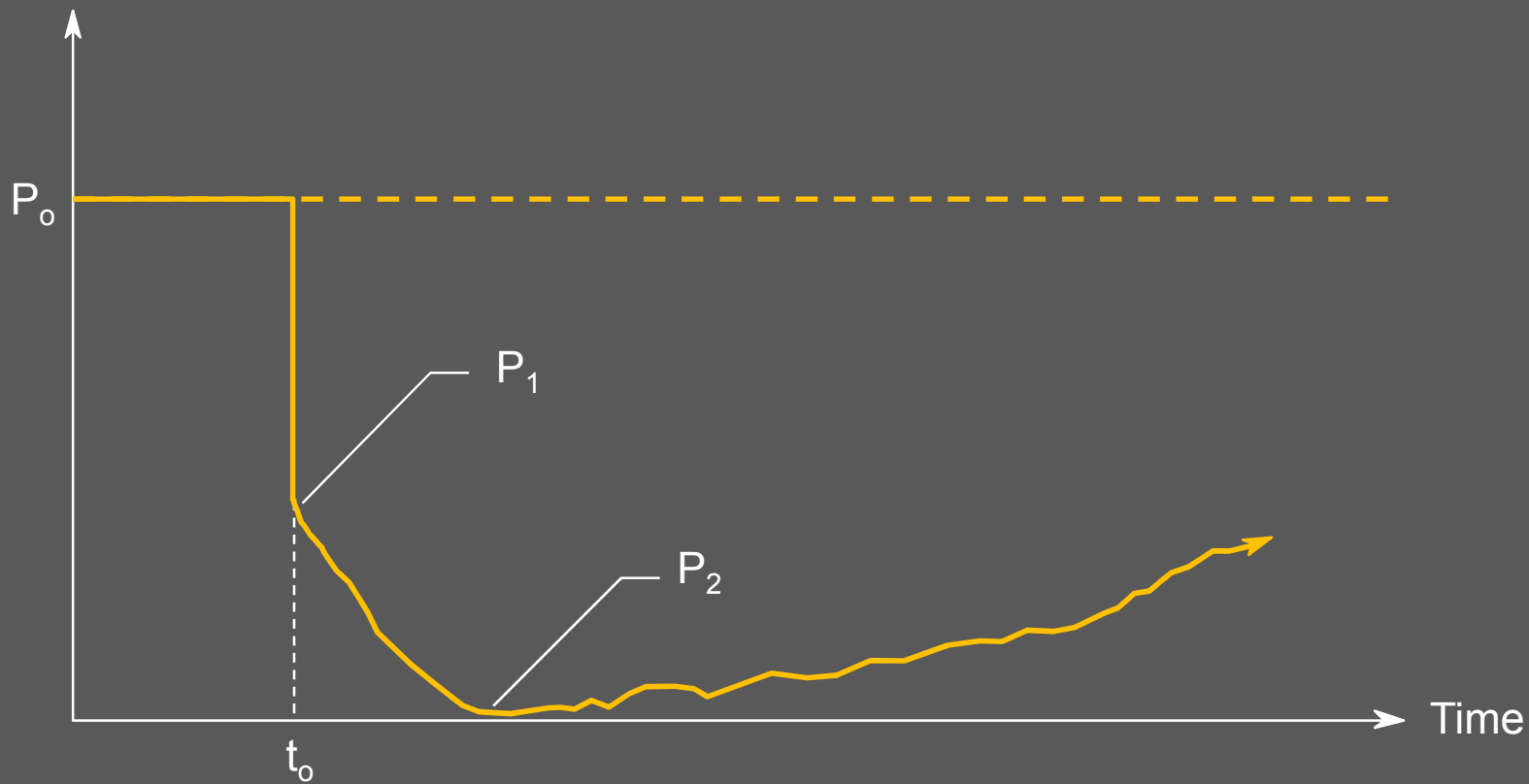
Formal Risk Analysis



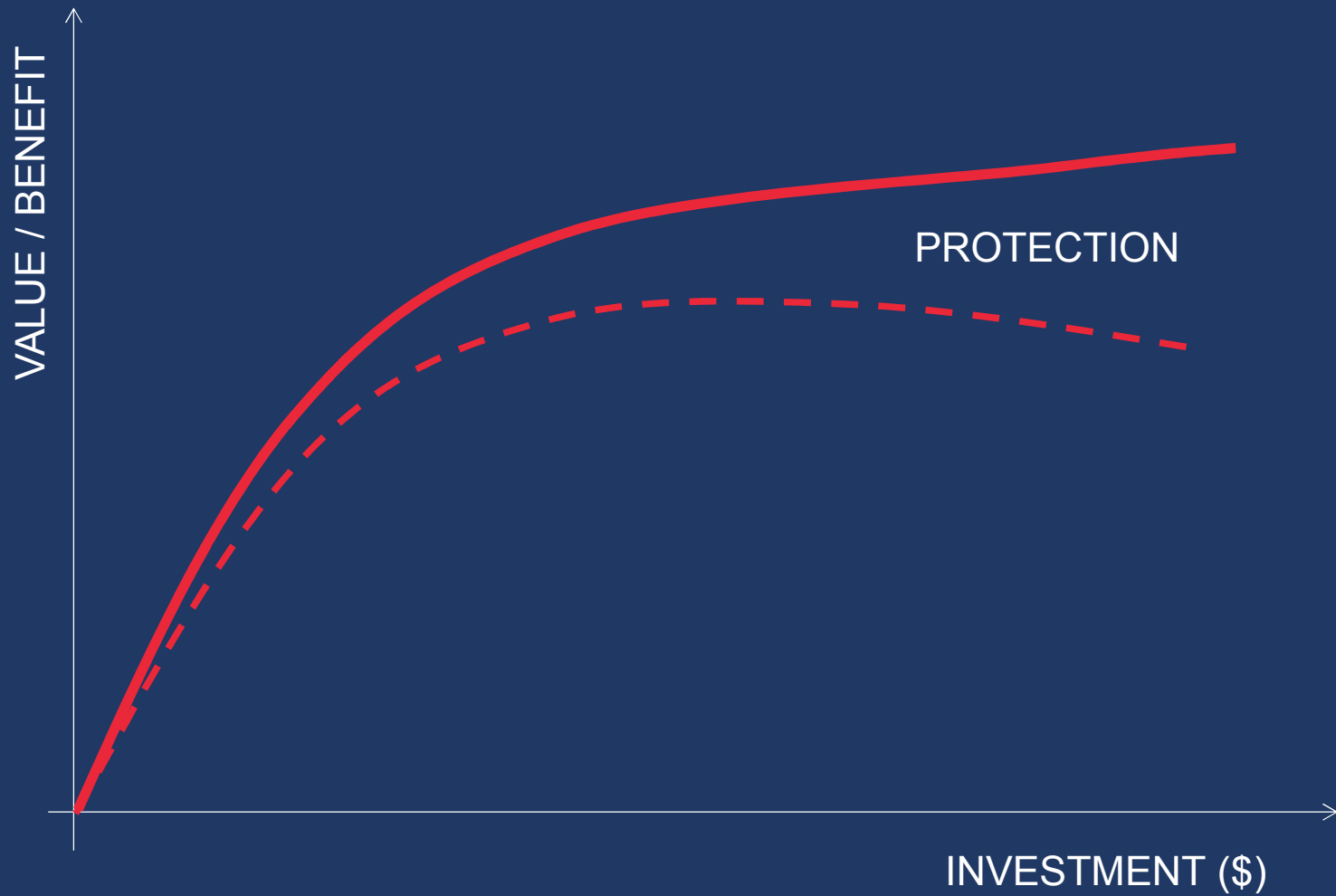
Protection



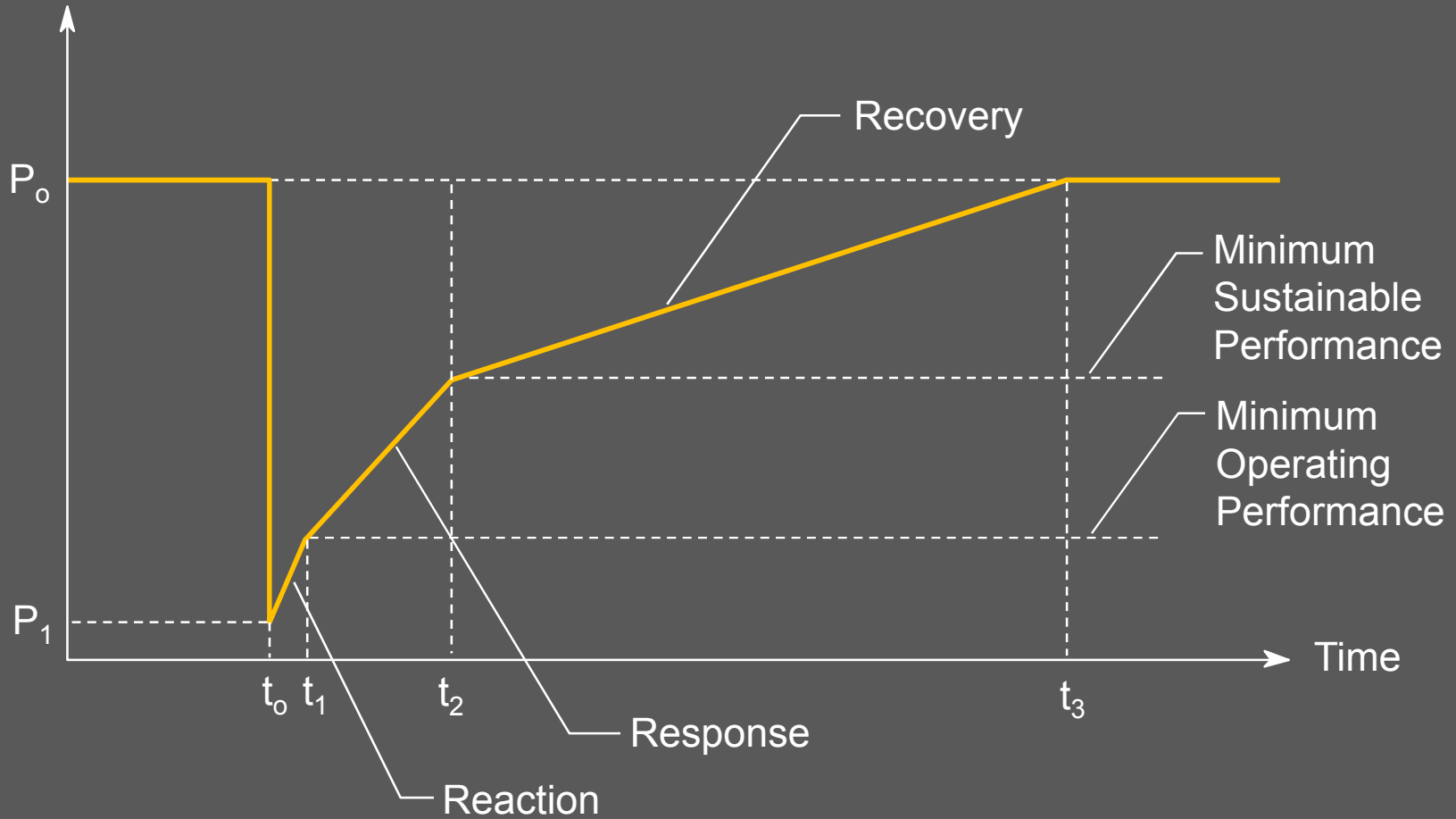
Performance

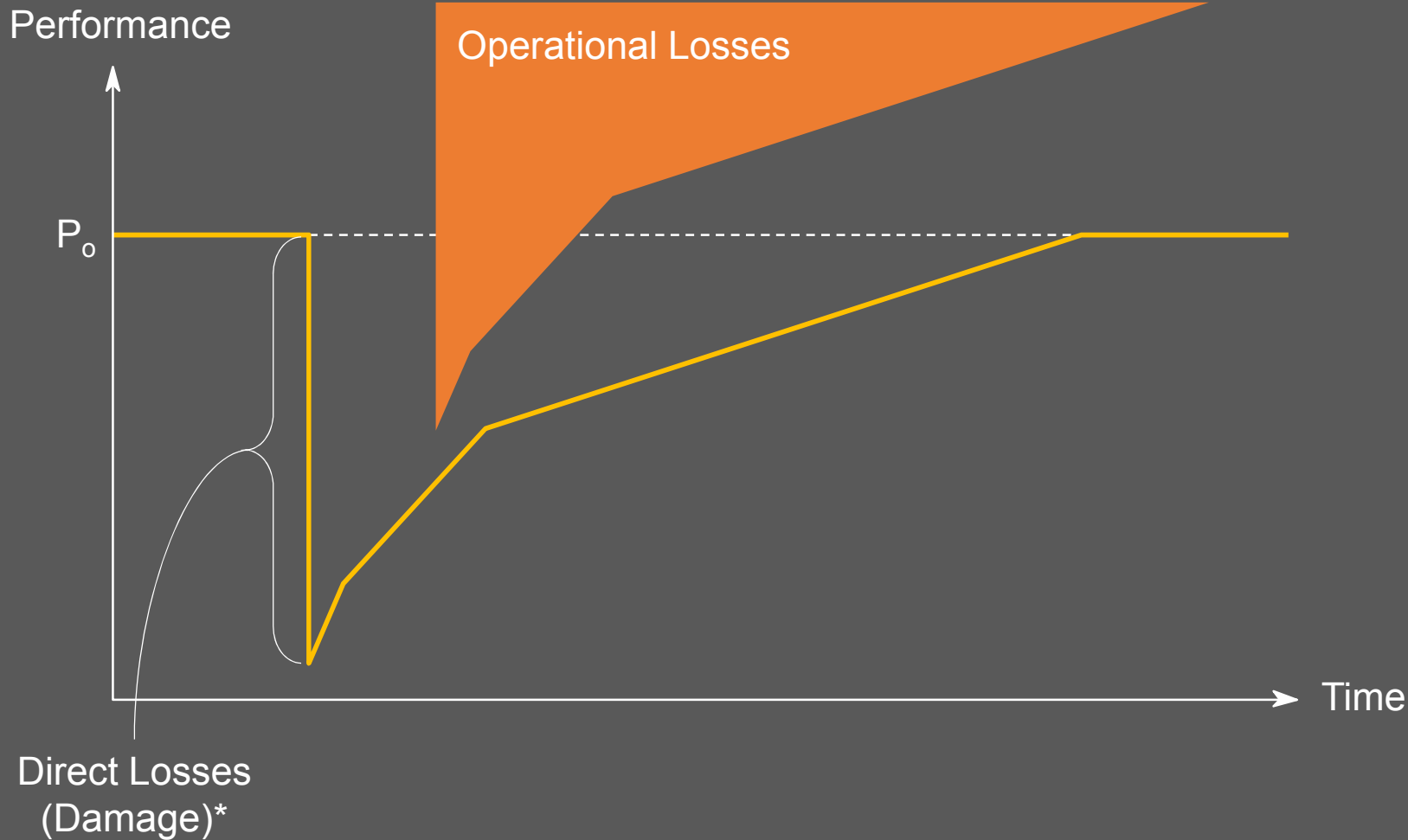






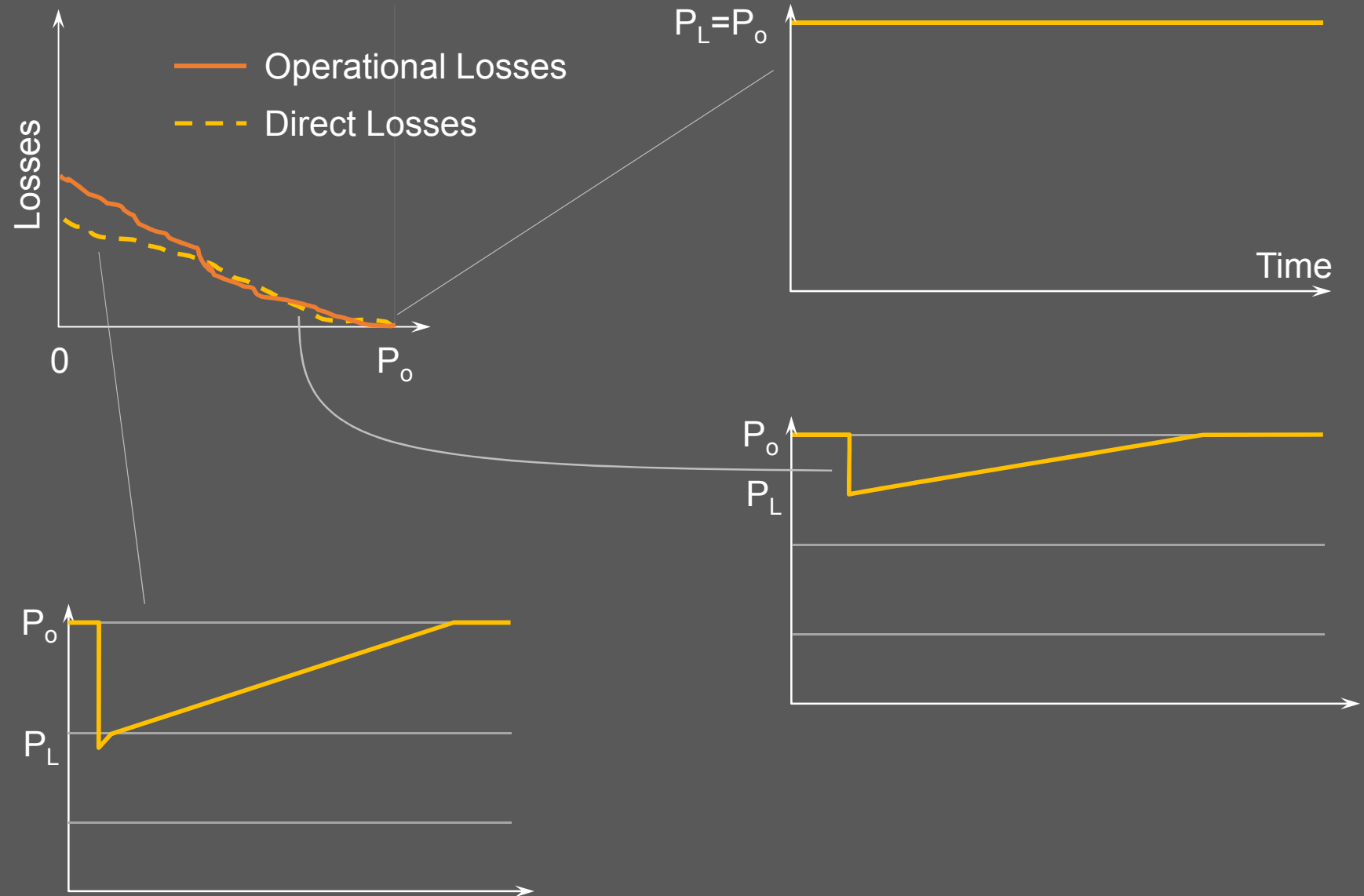
Performance



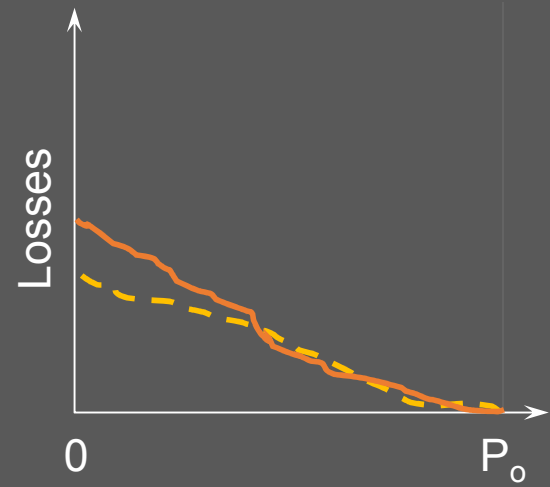


*Includes Losses to damaged treatments

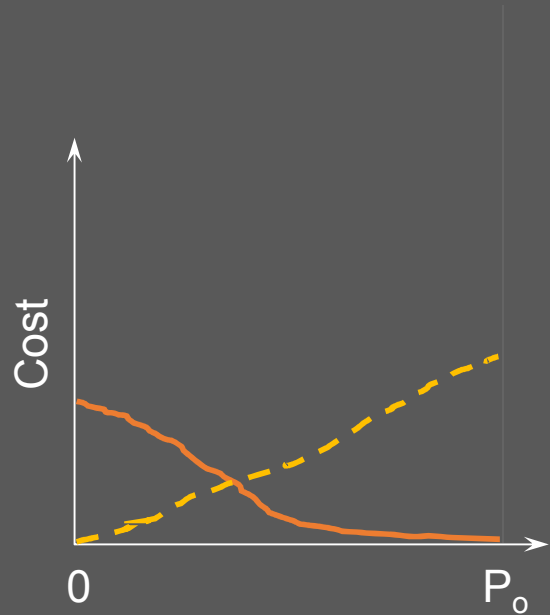
Low Severity Risk



Low Severity Risk



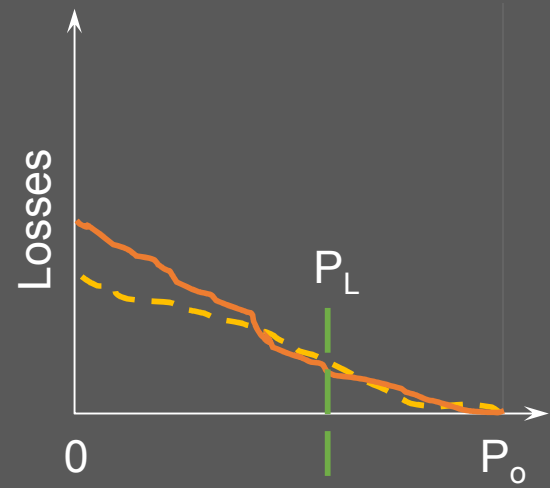
- Operational Losses
- - Direct Losses



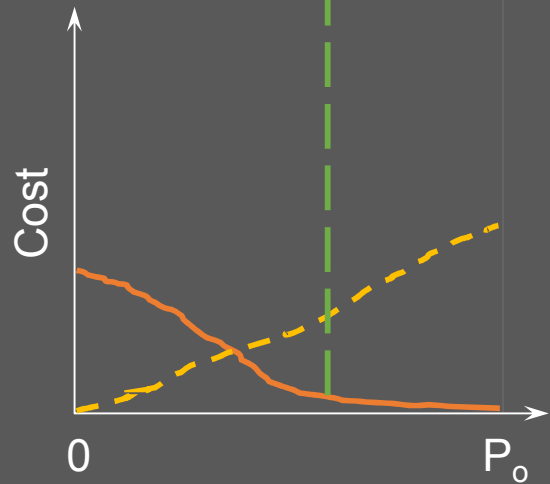
- Resilience Cost
- - Protection Cost

Design Performance Drop

Low Severity Risk

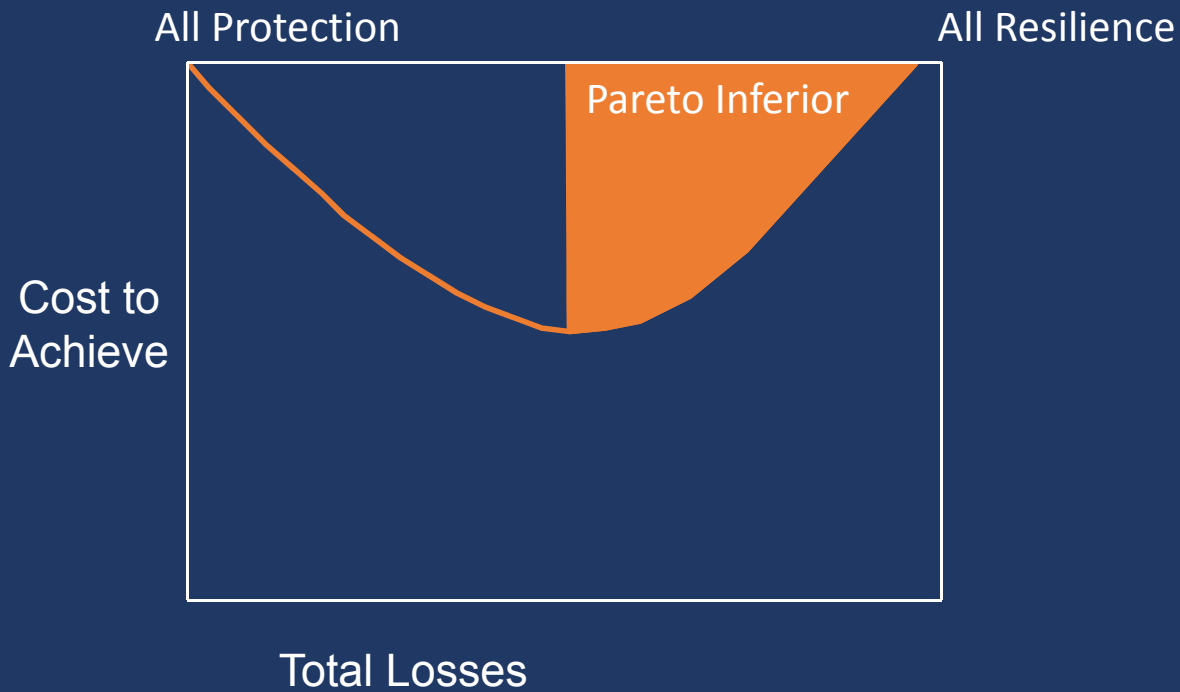


- Operational Losses
- - Direct Losses

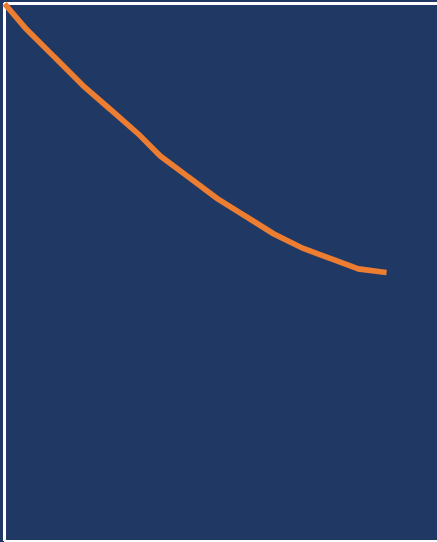


- Resilience Cost
- - Protection Cost

Design Performance Drop

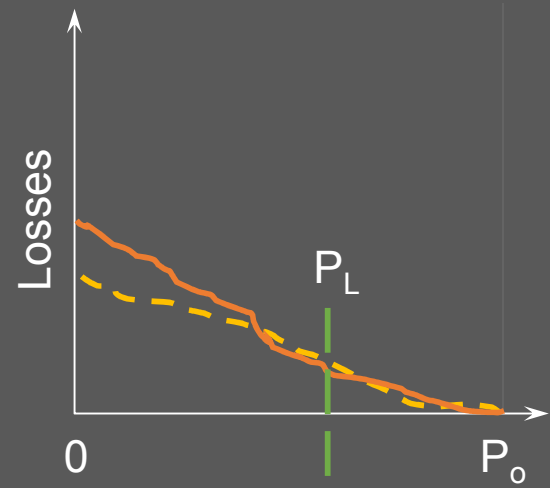


Cost to
Achieve

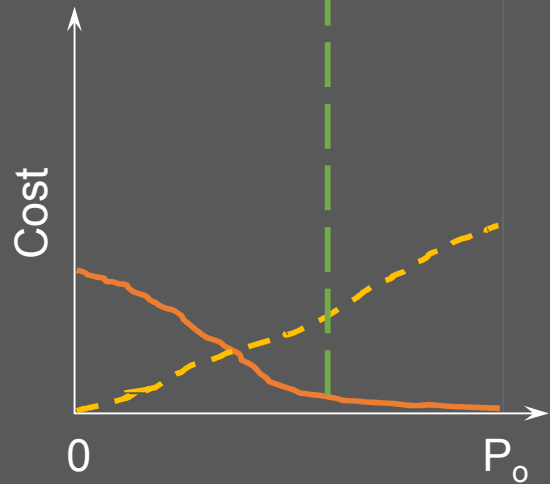


Total Losses

Low Severity Risk



- Operational Losses
- Direct Losses

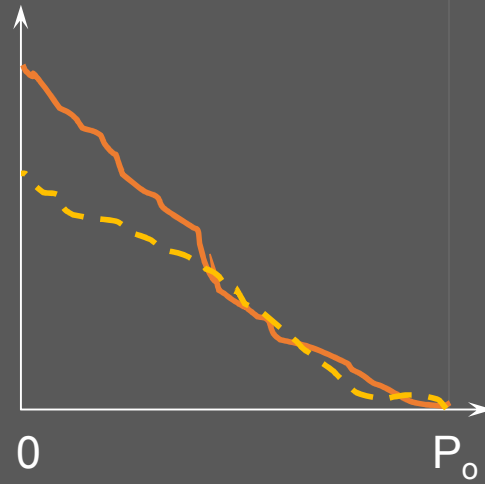
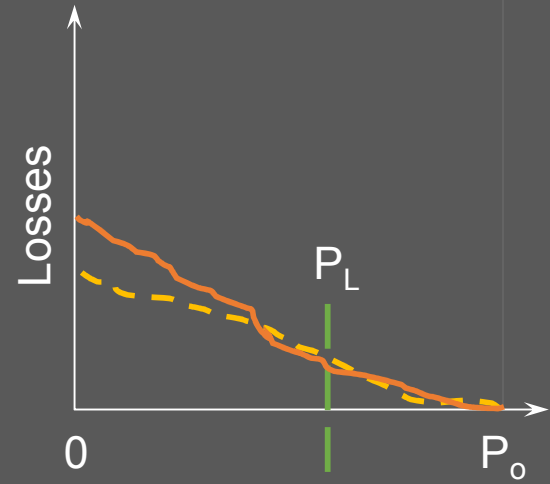


- Resilience Cost
- Protection Cost

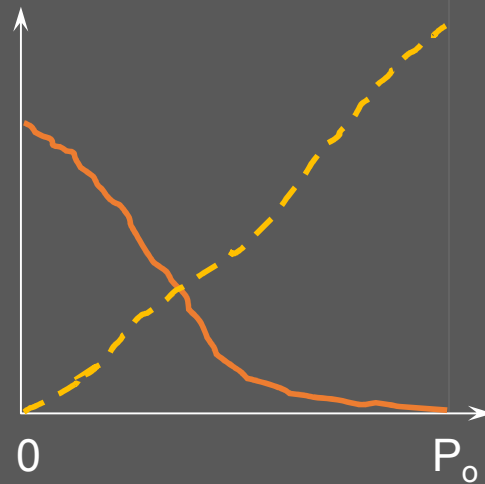
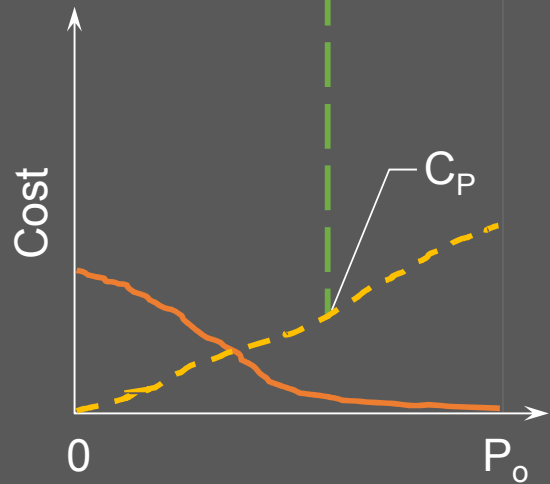
Design Performance Drop

Low Severity Risk

High Severity Risk



- Operational Losses
- - - Direct Losses



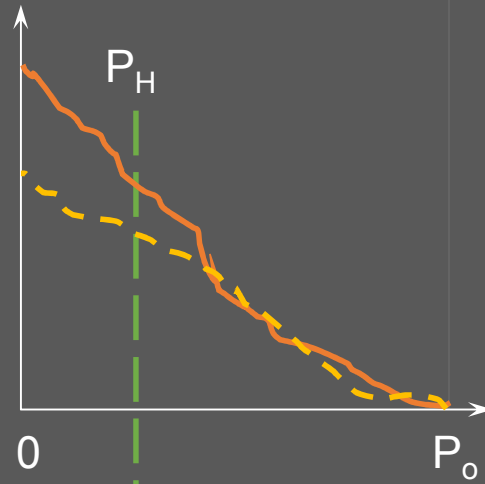
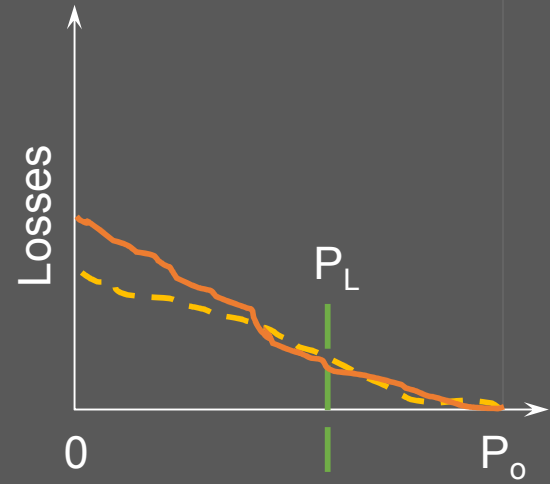
- Resilience Cost
- - - Protection Cost

Design Performance Drop

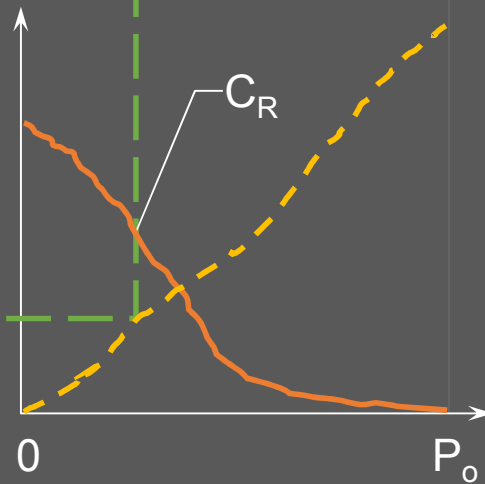
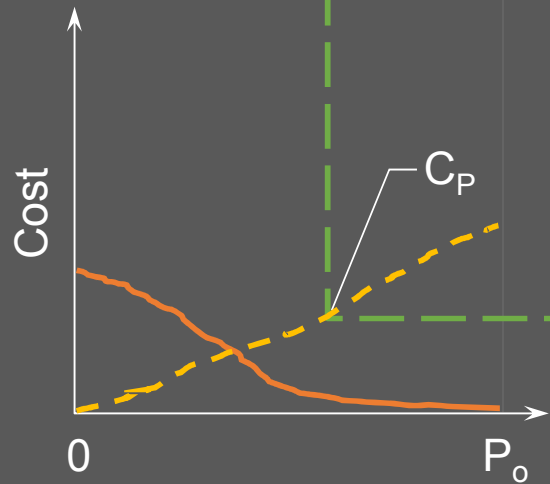
Design Performance Drop

Low Severity Risk

High Severity Risk



- Operational Losses
- Direct Losses

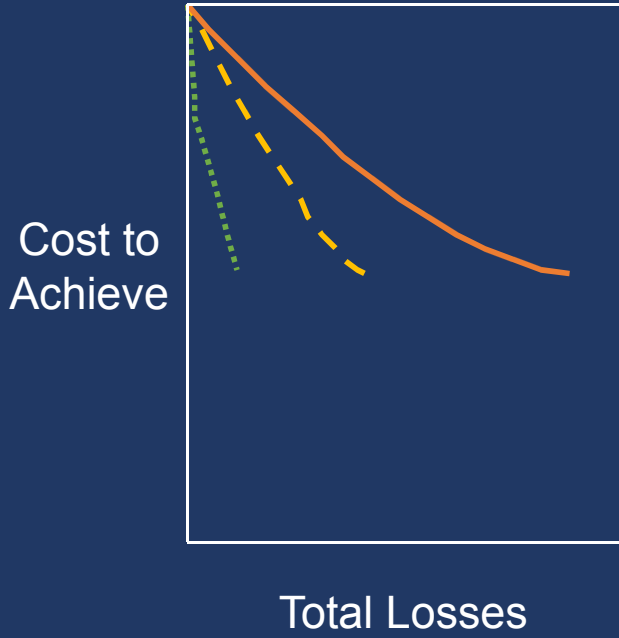


- Resilience Cost
- Protection Cost

Design Performance Drop

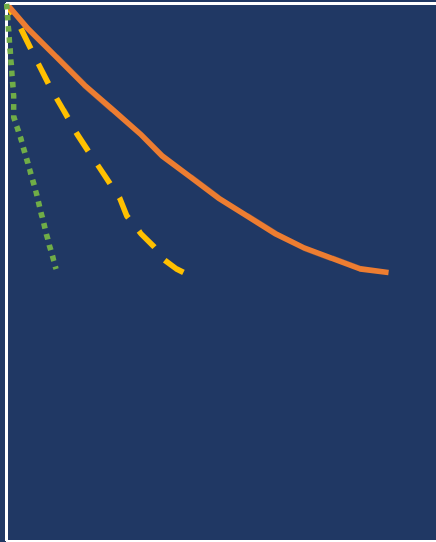
Design Performance Drop

- Common
- Medium
- Extreme

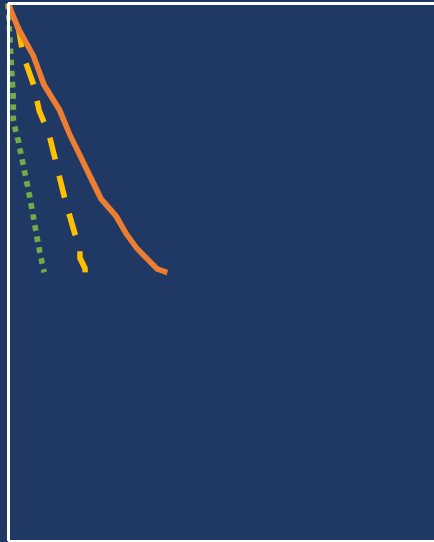


- Common
- Medium
- Extreme

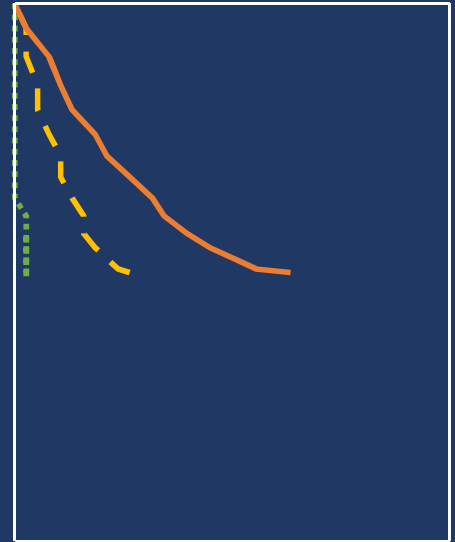
Cost to Achieve



Total Losses



Direct Losses



Operating Losses

		BAU	Alt 1	Alt 2	Alt 3	Weight
Losses (Common)	Cost					
	Direct					
	Operations "Qualitative"					
Losses (Medium)	Direct					
	Ops					
	"Qualitative"					
Losses (Extreme)	Direct					
	Operations					
	"Qualitative"					
Total Score						

Moving Forward

- 1 Community Risk Criteria
 - 2 Vertical Communities
 - 3 Food Deserts
- ...

Thank-you

Questions?